```
00:00:33,000 --> 00:00:35,000
Hello folks.
00:00:35,000 --> 00:00:38,216
It's Heather ReId here with episode number three of event contracts
exposed.
00:00:38,516 --> 00:00:40,666
I am so excited to be here with you today.
00:00:40,666 --> 00:00:43,716
My pronouns are she her and I am a
00:00:43,733 --> 00:00:49,000
60 year old white female sitting in my home office with wall to wall
bookcases behind me.
00:00:49,016 --> 00:00:52,850
I'm wearing a navy blue blouse, have ash colored
7
00:00:52,850 --> 00:00:55,116
hair and I'm wearing red glasses.
00:00:55,133 \longrightarrow 00:00:59,200
So today we're here to discuss the truth about hidden fees.
00:00:59,516 \longrightarrow 00:01:02,566
and I actually thought I probably should rename
10
00:01:02,566 --> 00:01:06,033
it to my truth about hidden fees because
11
00:01:06,049 --> 00:01:08,750
the is kind of definitive sounding.
12
00:01:08,750 --> 00:01:11,799
So we're going to dive into what
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13
00:01:11,816 --> 00:01:14,983
I know to be true about hidden fees, share some horror
14
00:01:15,000 --> 00:01:17,700
stories from listeners that we got ahead of time
15
00:01:18,233 --> 00:01:22,299
and discuss the steps that planners can take to avoid unexpected
costs.
16
00:01:22,316 --> 00:01:27,166
So I want to remind folks that I am not legal counsel.
17
00:01:27,166 --> 00:01:31,183
I am a 30-year experienced meeting professional,
18
00:01:31,200 --> 00:01:35,033
and the discussions here today do not in any way constitute
00:01:35,033 --> 00:01:38,083
or provide or suggest legal advice.
20
00:01:38,750 --> 00:01:41,866
And two, I know that you're going to have some questions
21
00:01:41,866 --> 00:01:45,933
now or during the replay, so please don't hesitate
22
00:01:45,950 \longrightarrow 00:01:49,183
to put those in the comments whenever and wherever
23
00:01:49,200 --> 00:01:52,666
you are viewing this, and we'll do our best to address them live
24
00:01:52,666 --> 00:01:55,233
or in future episodes or get back to you.
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00:01:56,000 --> 00:01:59,099
So as my colleague, Anthea Rowe
26
00:01:59,099 --> 00:02:02,750
joins me on screen, I'd like to ask folks
00:02:02,750 --> 00:02:07,183
to comment, where did you hear about today's episode?
28
00:02:07,200 --> 00:02:11,150
We would love to know where folks
29
00:02:11,150 --> 00:02:13,666
heard about this because we are trying our
30
00:02:14,250 --> 00:02:18,000
darnest to get the news out about this um LinkedIn episode.
31
00:02:18,300 \longrightarrow 00:02:21,599
So, uh, Anthea, where are you?
00:02:21,599 --> 00:02:23,599
Great.
33
00:02:23,599 --> 00:02:24,550
Thanks, Heather.
00:02:24,550 --> 00:02:25,216
Hello, everyone.
35
00:02:25,216 --> 00:02:26,416
Welcome.
36
00:02:26,416 --> 00:02:30,166
Thanks for starting to see your um your comments come in about where
you're heard from us.
00:02:30,166 --> 00:02:33,283
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I am a 45 year old white woman with
00:02:33,300 --> 00:02:35,449
long blondish uh hair.
39
00:02:35,449 --> 00:02:38,500
I like ash the way you said that head. um sitting in a home
40
00:02:38,516 --> 00:02:42,050
office with similarly books behind me, a bookshelf
41
00:02:42,050 --> 00:02:44,383
and in a navy wall wearing a navy dress.
42
00:02:44,699 --> 00:02:46,699
My pronouns are she her.
43
00:02:47,750 --> 00:02:50,933
So you're here today to help ask me
44
00:02:50,933 --> 00:02:54,466
some questions so I can stay on track and you're going to monitor
comments
45
00:02:54,466 --> 00:02:56,866
and things like that so uh let's get
46
00:02:57,650 --> 00:02:59,650
right into the deep stuff.
47
00:02:59,650 --> 00:03:02,400
I will do my best and I'll
48
00:03:02,400 --> 00:03:05,699
do my best to um monitor people's um thoughts and comments
49
00:03:05,699 --> 00:03:09,349
if we can't get them to them all like Heather said we'll answer to
```

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them um later.
00:03:09,349 --> 00:03:11,483
So Heather off the top, um
51
00:03:12,300 --> 00:03:15,766
why do many event planners feel suppliers
52
00:03:15,766 --> 00:03:17,983
lack transparency about their fees?
53
00:03:20,033 --> 00:03:23,233
The short answer because it's our lived reality and
54
00:03:24,000 --> 00:03:27,716
by that I mean that most planners have experienced
55
00:03:27,716 \longrightarrow 00:03:32,449
some sort of post-event invoice shock.
56
00:03:32,449 --> 00:03:35,500
They've opened up that invoice to find an
00:03:35,516 --> 00:03:40,483
unexpected charge, unexpected fee, surcharge.
58
00:03:40,800 \longrightarrow 00:03:43,916
And if a planner hasn't experienced
59
00:03:43,916 --> 00:03:47,449
it themselves, I know that they know of someone who has.
60
00:03:47,449 --> 00:03:50,750
The other thing I know to
61
00:03:50,750 --> 00:03:54,099
be true is that our industry publications are saturated
```

```
62
00:03:54,116 --> 00:03:56,866
with examples. um Our uh
63
00:03:57,466 --> 00:04:00,516
slack channels with industry professionals in it,
64
00:04:00,533 --> 00:04:04,300
um Facebook group groups, et cetera. The
65
00:04:04,316 \longrightarrow 00:04:09,833
lack of transparency actually is one of the top concerns for event
planners.
66
00:04:10,550 --> 00:04:13,900
Actually, Anthea, just yesterday,
67
00:04:13,916 --> 00:04:18,283
we're starting to see some government involvement in consumer and
68
00:04:18,300 --> 00:04:21,899
what I would say in our case as planners, our our attendees,
69
00:04:21,899 --> 00:04:26,816
um we're starting to see some uh attendee facing situations to be
addressed.
70
00:04:26,816 --> 00:04:31,066
Yesterday, the US Federal Trade Commission banned
71
00:04:31,066 --> 00:04:34,666
the burying of junk fees on short-term
72
00:04:34,666 --> 00:04:36,766
lodging and tickets to live events.
73
00:04:37,250 --> 00:04:40,500
So when you read the article, it says the fees aren't
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74
00:04:40,500 --> 00:04:43,800
going to disappear, but they must now be disclosed
75
00:04:43,800 --> 00:04:47,399
up front and the total cost must be displayed more prominently.
76
00:04:47,399 --> 00:04:50,449
So I'm glad to see that we're getting movement
00:04:50,449 --> 00:04:54,283
in the US and what happens in the US always comes
78
00:04:54,300 \longrightarrow 00:04:57,899
to Canada at some point, which is where I'm at or U at, you and I are
at.
79
00:04:58,850 --> 00:05:01,850
So I'm glad that there's movement there, but I also
80
00:05:01,850 --> 00:05:05,983
think that there's just as many surprises or
81
00:05:06,000 --> 00:05:09,833
hidden charges that are not attendi facing,
82
00:05:09,833 --> 00:05:12,583
but in fact, they are client facing.
83
00:05:12,600 \longrightarrow 00:05:15,716
So in other words, the planner is seeing
84
00:05:15,716 --> 00:05:19,616
the additional fees, the additional penalties or surcharges.
85
00:05:19,916 --> 00:05:23,816
It's not the ones that are going to the attendee for their guest room.
86
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00:05:23,816 --> 00:05:26,816
They're ones that are coming to the planner or to
87
00:05:26,816 --> 00:05:29,933
the client for the event itself.
00:05:29,933 --> 00:05:31,933
So
89
00:05:31,933 --> 00:05:33,250
0kay.
90
00:05:33,250 --> 00:05:33,800
Yeah.
91
00:05:33,800 --> 00:05:35,383
And so so that was the federal Trade Commission in the US.
92
00:05:35,399 --> 00:05:38,033
And yeah, like you said, Canada will follow presumably.
93
00:05:38,033 --> 00:05:41,033
And then also from the consumer side to hopefully
94
00:05:41,033 --> 00:05:44,983
the the client side. um You that planner has been hosts.
95
00:05:45,000 \longrightarrow 00:05:48,116
And for those people listening to the replay, uh
96
00:05:48,116 --> 00:05:51,050
we're recording this on December 18th, 2024.
97
00:05:51,050 --> 00:05:54,733
So then that banning by the FTC was December 17th.
98
00:05:55,750 \longrightarrow 00:05:57,750
Good point.
```

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99
00:05:57,750 --> 00:05:58,500
Got it.
100
00:05:58,500 \longrightarrow 00:05:59,116
0kay.
101
00:05:59,116 --> 00:06:00,816
And yeah, it was was it Julius Salaris in his
102
00:06:00,833 \longrightarrow 00:06:05,199
popular newsletter who said, um, lack of transparency around fees was
one of
103
00:06:06,750 --> 00:06:10,250
Okay, so like, is it a conspiracy?
104
00:06:10,250 --> 00:06:13,416
Are our hidden fees are then using suppliers?
105
00:06:13,433 --> 00:06:16,483
Like, is it their way of trying to trick us out of
106
00:06:16,500 --> 00:06:19,066
or trick planters out of their precious budgets?
107
00:06:19,066 --> 00:06:21,066
Like, you know, tell me a bit about it.
108
00:06:21,750 --> 00:06:25,916
So hidden fees to me implies intentional concealment.
109
00:06:25,916 --> 00:06:29,383
It's maybe even suggest dishonesty,
110
00:06:29,399 --> 00:06:32,216
um which to me is a deceptive practice.
```

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111
00:06:32,216 --> 00:06:35,383
And I've never been on the supplier partner
112
00:06:35,399 --> 00:06:37,550
side of this industry.
113
00:06:38,000 --> 00:06:43,199
So I don't know what the rationale is, but I absolutely don't believe
it is to trick us.
114
00:06:43,199 --> 00:06:48,300
I don't believe and I don't want to believe that it is to be deceptive
in their practices.
115
00:06:48,300 --> 00:06:51,466
However, the term hidden fees does carry a
116
00:06:51,466 --> 00:06:54,883
negative connotation, and for us as planners, it doesn't
117
00:06:54,899 --> 00:07:00,166
lend itself to building trust or to being able to make informed
decisions.
118
00:07:00,466 --> 00:07:03,633
So, as I said, I personally and
119
00:07:03,649 --> 00:07:09,516
some would say probably naïvely, don't believe that supplier partners
are out there to try and trick and deceive us.
120
00:07:09,533 \longrightarrow 00:07:13,899
I actually believe that it is our responsibility
121
00:07:13,916 --> 00:07:17,816
as planners to suss out every possible
122
00:07:17,816 --> 00:07:20,566
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financial impact to our events
00:07:21,250 --> 00:07:23,250
and our reb budgets.
124
00:07:23,250 --> 00:07:25,133
And it's one of our core responsibilities.
125
00:07:25,133 --> 00:07:29,266
We need to acknowledge that these things exist and we
126
00:07:29,266 --> 00:07:32,500
need to work extremely hard to reveal them each
127
00:07:32,516 \longrightarrow 00:07:37,366
and every time we encounter both a contract negotiation
128
00:07:38,033 \longrightarrow 00:07:40,366
and a post-event invoice.
129
00:07:40,366 --> 00:07:44,483
So we can't just stop our feet and say that suppliers are being mean.
130
00:07:46,366 --> 00:07:48,366
as much as we love you.
131
00:07:48,366 --> 00:07:50,566
So you, we're getting some comments from Katie says,
132
00:07:50,566 \longrightarrow 00:07:53,733
recently received a hotel bill that included a service charge on
133
00:07:53,750 --> 00:07:57,166
room rentals, um totaling an additional $800
134
00:07:57,166 --> 00:07:59,316
over the initial.
```

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135
00:08:00,000 \longrightarrow 00:08:02,216
Sounds pretty common, right?
136
00:08:02,216 --> 00:08:04,216
You've received a final hotel bill.
137
00:08:04,216 --> 00:08:07,899
This is Emily with a service charge added encore AV costs.
138
00:08:07,916 --> 00:08:11,149
Yeah. um so it sounds like it's
139
00:08:11,149 --> 00:08:14,800
like the everyone here today listening to has experienced it.
140
00:08:14,816 --> 00:08:17,816
So, I mean let's we've talked about
141
00:08:17,816 --> 00:08:19,966
them in kind of abstract.
142
00:08:19,966 --> 00:08:24,933
Like what are some actual examples of hidden fees um the many planners
encounter?
143
00:08:25,500 --> 00:08:28,733
So, as I said, like to me, there are some attendi facing
144
00:08:28,733 --> 00:08:31,433
ones and there are also client ones.
145
00:08:31,433 \longrightarrow 00:08:34,783
So if you're thinking about your attendees, it might be their sleeping
room.
146
00:08:34,799 --> 00:08:37,966
It could be everything from Wi-Fi to
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147
00:08:37,966 --> 00:08:41,316
phone calls from in the room to in room safes
148
00:08:41,333 --> 00:08:45,399
service or sorry room service charges, early departure fees.
149
00:08:45,416 --> 00:08:48,466
One of our listeners are registered to
150
00:08:48,466 --> 00:08:53,316
attend was saying even early check-in fees are now being assigned.
151
00:08:53,633 --> 00:08:55,633
It could be mini bar restocking.
152
00:08:55,633 --> 00:08:58,666
If you take something out, it counts it as being sold, even if you put
153
00:08:58,666 --> 00:09:01,716
it back in newspaper delivery, luggage starts.
154
00:09:01,733 \longrightarrow 00:09:06,166
There's all sorts of attendee facing ones that we need to be very
aware of.
155
00:09:06,166 --> 00:09:09,516
But when we're looking at event contracts, we also need to think about
the
156
00:09:09,533 --> 00:09:13,250
client and meeting spaces, just like,
157
00:09:13,250 --> 00:09:17,016
was it Katie said that there was a service charge on room rentals.
158
00:09:17,033 --> 00:09:19,033
Absolutely, very, very common
```

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159
00:09:19,316 --> 00:09:22,616
that there are now administrative slash service fees
160
00:09:22,616 --> 00:09:26,450
on meeting room rentals, um one example
161
00:09:26,450 --> 00:09:29,799
that was given to us um on LinkedIn was an
162
00:09:29,816 --> 00:09:34,066
HVAC surcharge for after hours events.
163
00:09:34,066 \longrightarrow 00:09:37,833
Well, oh my God, you're renting a room.
164
00:09:37,850 --> 00:09:39,850
They know the time of day.
165
00:09:39,850 --> 00:09:44,016
Why is there an HVAC charge on top of meeting space rental?
166
00:09:44,033 \longrightarrow 00:09:47,266
An example given was the use of wall sockets.
167
00:09:47,266 \longrightarrow 00:09:50,616
One planner witnessed the hotel representative
168
00:09:50,633 --> 00:09:54,166
going around and counting how many wall sockets were being used and
given a charge,
169
00:09:54,166 --> 00:09:57,233
a daily charge for additional power.
170
00:09:57,649 --> 00:10:00,700
Costs to access lighting panels or
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171

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00:10:00,716 \longrightarrow 00:10:04,433
lighting remotes, uh costs for water stations.
172
00:10:04,433 \longrightarrow 00:10:07,433
I know there was an example given that outdoor
173
00:10:07,433 --> 00:10:11,566
event space is rented and of course, we're shown
174
00:10:11,566 --> 00:10:15,333
with, you know, umbrella, patio umbrellas and heaters.
175
00:10:15,350 --> 00:10:18,350
And then, no, it's the bare surface and now you need to rent
176
00:10:18,350 --> 00:10:21,649
the umbrellas and you need to rent the um heaters.
177
00:10:21,649 --> 00:10:23,649
So
178
00:10:23,649 --> 00:10:25,799
there's all sorts of sources for
179
00:10:25,799 --> 00:10:31,549
meeting space um fees in addition to the core price of rental.
180
00:10:31,549 --> 00:10:34,549
And then if we talk about food and beverage, which is another
181
00:10:34,549 --> 00:10:39,100
big component of the event world, you
182
00:10:40,000 --> 00:10:43,133
I've heard that condiments for coffee and tea can
183
00:10:43,133 --> 00:10:46,366
be at um a surcharge that our
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184
00:10:46,366 --> 00:10:49,899
coffee and tea service does not include um honey or
185
00:10:49,916 \longrightarrow 00:10:53,683
does not include, you know, whatever. sugar, I don't drink either.
186
00:10:53,700 --> 00:10:56,700
So, you know, it could it could be that water
187
00:10:56,700 --> 00:11:00,000
stations on a banquet table now have a charge.
188
00:11:00,299 --> 00:11:02,299
There's so many.
189
00:11:02,299 --> 00:11:04,666
And I don't want to take time on what are the charges.
190
00:11:04,666 --> 00:11:07,666
I think we don't have to look too far and I I
191
00:11:07,666 --> 00:11:10,783
think we can learn from one another about all the different examples.
192
00:11:10,799 --> 00:11:14,450
What I really want to spend the meat and time here today is
193
00:11:14,450 --> 00:11:19,416
on what can we do to address these kinds of hidden charges?
194
00:11:19,433 --> 00:11:21,433
So
195
00:11:21,433 --> 00:11:23,266
 I think there's there's no so there's
196
```

```
00:11:23,266 --> 00:11:28,366
no lack of what is being labeled as hidden fees.
197
00:11:28,366 --> 00:11:30,366
Right.
198
00:11:30,366 --> 00:11:32,233
And it, I mean, it sounds like it could
199
00:11:33,000 --> 00:11:35,000
be reinvented.
200
00:11:35,000 --> 00:11:36,433
Right?
201
00:11:36,433 --> 00:11:38,216
So if you goated asking, like, okay, well, the outdoor space doesn't
202
00:11:38,216 --> 00:11:41,383
include the patio tables and umbrellas, then maybe there would be
203
00:11:41,399 --> 00:11:46,549
additional things later like, oh, you didn't say that you wanted the
speakers to be playing music out there, even though they're already
wired in.
204
00:11:46,549 --> 00:11:48,549
Like, it sounds like
205
00:11:48,549 --> 00:11:50,516
yeah, it could always just go on and on.
206
00:11:50,516 --> 00:11:54,283
So it seems like what planners need is more of an approach.
207
00:11:54,299 --> 00:11:57,649
And I just want to acknowledge some of the things people have added in
the comments.
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208
00:11:57,649 --> 00:12:00,883
It sounds like they've been hit up for fees on
209
00:12:00,899 --> 00:12:03,350
things like.
210
00:12:03,350 --> 00:12:05,350
Yeah.
211
00:12:05,350 --> 00:12:08,266
Branding like cling for in a room that you've already rented.
212
00:12:08,566 --> 00:12:11,683
um because it's biled to hear you say,
213
00:12:11,700 --> 00:12:15,416
um, like counting the electrical outlets that are being used or HVAC?
214
00:12:15,416 --> 00:12:19,066
It's like you were going to heat the room or I don't air condition it.
215
00:12:20,866 --> 00:12:22,866
that is wild.
216
00:12:22,866 --> 00:12:24,950
Okay, so then to your point, it's not about
217
00:12:24,950 --> 00:12:30,483
catalog every cataloguing every single potential like hidden fee and
we'll talk about how you feel about that name. um
218
00:12:32,250 --> 00:12:34,250
in more detail.
219
00:12:34,250 --> 00:12:36,100
But what, um, you
220
```

```
00:12:36,116 --> 00:12:39,116
know, we've established that hidden fees are prominent in the
industry.
221
00:12:39,116 --> 00:12:41,866
How do you think planners should be dealing with them?
222
00:12:42,950 --> 00:12:46,116
So, first and foremost,
223
00:12:46,133 --> 00:12:50,266
I I just want to say I am a planner and I've only ever been a planner.
224
00:12:50,266 --> 00:12:53,433
I've never been on the supplier partner side
225
00:12:53,450 --> 00:12:55,600
and it's not that I don't have an appreciation.
226
00:12:55,616 --> 00:12:58,483
It's just that I am able to put on some blinders.
227
00:12:58,916 --> 00:13:02,383
and I want to show that these are my own seasons
228
00:13:02,399 --> 00:13:05,750
thoughts and opinions, um and maybe after 30 years, we
229
00:13:05,750 --> 00:13:09,983
can, you know, if I can help inform someone's practice great.
230
00:13:10,666 --> 00:13:14,016
So the first thing I would love to see planners
231
00:13:14,033 --> 00:13:17,333
do in dealing with hidden fees is to abolish
00:13:17,816 --> 00:13:23,450
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or ban the term hidden fees from our industry's vernacular.
233
00:13:23,450 --> 00:13:27,950
We need to be negotiating in language that builds trust.
234
00:13:27,950 --> 00:13:31,483
First of all, we need to be negotiating using
235
00:13:31,500 --> 00:13:33,649
business terminology.
236
00:13:34,066 --> 00:13:37,533
We need to allow ourselves to be making
237
00:13:37,549 --> 00:13:42,583
informed decisions and really going after what does an informed
decision include?
238
00:13:42,600 --> 00:13:44,600
That includes pricing.
239
00:13:44,600 --> 00:13:47,566
And it helps us reduce unnecessary and
240
00:13:47,566 --> 00:13:51,983
uncomfortable disputes later in the event continuum.
241
00:13:53,266 --> 00:13:56,566
It's fair enough to say, well, okay, get rid of the word hidden fees.
242
00:13:56,566 --> 00:13:59,799
Because that fosters just exactly what you asked me about,
243
00:13:59,816 --> 00:14:03,166
you know, a lack of transparency or a conspiracy.
244
00:14:03,166 --> 00:14:05,566
No, let's use
```

```
245
00:14:06,750 --> 00:14:10,500
defined fees when we're talking proactively
246
00:14:10,500 --> 00:14:14,100
at our um RFP stage, at
247
00:14:14,100 --> 00:14:17,933
our site selection stage, uh in our contracts.
248
00:14:17,933 --> 00:14:21,350
And then we also want to be using
249
00:14:21,350 --> 00:14:24,766
terminology like undisclosed fees.
250
00:14:25,250 --> 00:14:28,366
So this is, I want to kind of take that apart for
251
00:14:28,366 --> 00:14:31,833
you. So defined fees, so
252
00:14:31,850 --> 00:14:35,866
DEFINED, just in in case I'm
253
00:14:35,866 --> 00:14:38,266
not clear, defined fees to me
254
00:14:39,250 --> 00:14:42,533
include supplementary fees, spurcharges,
255
00:14:42,533 --> 00:14:46,783
penalties, their fees
256
00:14:46,799 --> 00:14:50,633
that are created are charges that are created to augment
257
```

```
00:14:50,633 --> 00:14:55,000
the supplier partner's revenue to supplement.
258
00:14:55,016 --> 00:14:59,750
We know that we've all been to Helen back with COVID as were they.
259
00:14:59,750 --> 00:15:03,399
They're trying to find creative ways to acquire revenue.
260
00:15:03,716 --> 00:15:06,883
And so to find fees, though,
261
00:15:06,899 --> 00:15:12,116
acknowledges that these fees exist, um and they're not, quote, hidden.
262
00:15:12,116 --> 00:15:16,733
So to me, I like the term defined fees and I'll get into that more.
263
00:15:16,733 --> 00:15:19,666
And then undisclosed fees
264
00:15:20,266 --> 00:15:23,916
actually means not an announce or kept private.
265
00:15:23,933 --> 00:15:27,233
And so when we are contracting
266
00:15:27,233 --> 00:15:31,783
four events, we want to say we've
267
00:15:31,799 --> 00:15:36,716
done our homework in our very, very best to uncover fees, et cetera.
268
00:15:36,716 --> 00:15:40,250
Then we also want to address the fact that we
269
00:15:41,000 --> 00:15:44,700
may not have been told about all of the defined fees,
```

```
270
00:15:44,700 --> 00:15:47,333
and so they become undisclosed fees.
271
00:15:47,333 \longrightarrow 00:15:50,633
And there is actually legal language
272
00:15:50,633 --> 00:15:53,033
that can go along with no
273
00:15:53,816 --> 00:15:55,816
undisclosed fees.
274
00:15:55,816 --> 00:15:57,733
So we'll get to that.
275
00:15:57,733 --> 00:16:00,033
So so just so you understand the terminology that um so
276
00:16:00,049 --> 00:16:03,216
when we're at the RFP stage of sourcing venues
277
00:16:03,233 --> 00:16:07,299
and suppliers, we as planners should be seeking to uncover as many
278
00:16:08,216 --> 00:16:12,116
defined fees that exist as possible.
279
00:16:12,116 --> 00:16:15,950
So we covered sleeping room rates
280
00:16:15,950 --> 00:16:20,200
include, and you should have your own laundry list
281
00:16:20,216 --> 00:16:23,750
of everything that you've heard that a sleeping room rate
282
```

```
00:16:23,750 --> 00:16:27,283
might also be charged,
283
00:16:27,600 --> 00:16:29,700
in addition to the sleeping room rate.
284
00:16:29,700 --> 00:16:32,750
Our food and beverage functions, we want to
285
00:16:32,750 --> 00:16:37,066
identify all of those examples that we are learning in are being
disclosed
286
00:16:37,066 --> 00:16:40,366
here today, for example, all of those are
287
00:16:40,366 --> 00:16:44,266
defined expenses that may or may not exist in a property or with
288
00:16:44,266 --> 00:16:48,166
supplier, but when we know of them, we are proactively asking
289
00:16:48,166 --> 00:16:50,683
them to identify, do they have them or don't they have them?
290
00:16:51,000 --> 00:16:54,000
Meeting space rental, the lighting controls,
291
00:16:54,000 --> 00:16:57,533
the HVAC, the number of units of staging, the
292
00:16:57,533 \longrightarrow 00:16:59,933
water stations, the use of the wall sockets.
293
00:16:59,933 --> 00:17:03,100
We should have our own list of what we know
294
00:17:03,116 --> 00:17:07,133
```

```
in the exists in the industry exists as defined fees,
00:17:07,133 --> 00:17:10,733
or charges, penalties, et cetera, however you want to call them.
296
00:17:11,250 --> 00:17:14,333
So, and there may also be miscellaneous fees, so
297
00:17:14,333 --> 00:17:16,849
things that don't fall into one of those three categories.
298
00:17:16,849 --> 00:17:19,966
And so we're really putting out
299
00:17:19,966 --> 00:17:23,983
there that we are aware that these fees exist and
300
00:17:24,000 --> 00:17:27,766
we are responsible for uncovering them, discussing
301
00:17:27,766 --> 00:17:30,733
them, negotiating them, and contracting them.
302
00:17:31,066 --> 00:17:34,233
So then when we get to the RFP stage, um,
303
00:17:35,516 --> 00:17:39,883
we should, in my opinion, be using always a defined
304
00:17:39,900 \longrightarrow 00:17:44,750
fees checklist that accompanies our main RFP document.
305
00:17:45,349 --> 00:17:48,583
and I know this seems like a lot of work, but it's also a
306
00:17:48,599 --> 00:17:53,700
lot of work and a lot of uncomfortableness to discover these things
after the fact.
```

```
307
00:17:54,000 --> 00:17:57,533
So clients should indicate clearly that RFP
308
00:17:57,533 --> 00:18:02,450
responses from supplier partners are not considered complete
309
00:18:02,933 --> 00:18:06,483
if the defined fees document has not been completed.
310
00:18:07,000 --> 00:18:10,549
That to me would be a bold step forward,
311
00:18:10,549 --> 00:18:14,233
is saying that, you know, your piece of business may not,
312
00:18:14,500 --> 00:18:18,900
you know, you may not win the piece of business if there isn't the
transparency that is deserved.
313
00:18:19,316 --> 00:18:22,916
When you're shortlisting your potential supplier
314
00:18:22,916 --> 00:18:26,566
partners or so these might be site visits, they might be exploratory
315
00:18:26,566 --> 00:18:30,516
conversations, that defined fees document that you've
316
00:18:30,533 --> 00:18:35,333
created should be reviewed and updated in collaboration with the
supplier partner.
317
00:18:35,750 --> 00:18:38,750
And then you can negotiate to the best of your ability
318
00:18:38,750 --> 00:18:43,000
and I'm going to say in proportion to the value of
```

```
319
00:18:43,016 --> 00:18:47,266
the piece of business that you are representing, it's
320
00:18:47,266 --> 00:18:52,000
not something that we should expect everything if we're, you know, a
small piece of business.
321
00:18:52,016 --> 00:18:55,250
There may be some that are completely irrelevant,
322
00:18:55,250 --> 00:18:57,650
but really for honing in on what might be applicable.
323
00:18:58,000 --> 00:19:01,066
And then where my zone of
324
00:19:01,066 \longrightarrow 00:19:04,783
of experience in contracts
325
00:19:04,799 --> 00:19:08,816
is really, uh there's several things.
326
00:19:08,816 --> 00:19:10,816
One,
327
00:19:12,250 --> 00:19:15,500
every single word of a contract needs to be read
328
00:19:16,250 --> 00:19:20,450
and reread and reread in silence
329
00:19:20,450 --> 00:19:24,650
out loud, whichever way you that you read things, because
330
00:19:25,500 --> 00:19:28,549
there' the contracts are worded
```

```
331
00:19:28,549 --> 00:19:30,883
with very ambiguous wording.
332
00:19:30,900 \longrightarrow 00:19:34,000
There it might be there may be a charge at
333
00:19:34,750 --> 00:19:38,750
additional charge. um it may be ambiguous
334
00:19:38,750 --> 00:19:42,816
wording that kind of skirts around the fact that there might be
something else besides.
335
00:19:43,250 --> 00:19:46,549
Common sense might also tell you that, okay, they
336
00:19:46,549 --> 00:19:49,299
haven't laid out anything regarding sleeping rooms.
337
00:19:49,316 --> 00:19:52,666
All right, common sense and and good practice.
338
00:19:52,666 --> 00:19:55,783
I know that there are fees that are going to come along with those.
339
00:19:55,799 --> 00:19:58,849
So at the contract stage, we should
340
00:19:58,849 --> 00:20:02,200
be using that document, but we should also be
341
00:20:02,216 --> 00:20:05,216
really looking for any opportunity in the wording
342
00:20:05,700 --> 00:20:08,933
that suggests that there would be additional charges.
343
```

```
00:20:08,933 --> 00:20:11,799
So that's one point I'd really like to make.
344
00:20:11,816 --> 00:20:14,983
Second, in our
345
00:20:15,000 --> 00:20:19,016
certification program, I teach what is the difference between, um
346
00:20:19,666 --> 00:20:23,983
an attachment and amendment, an exhibit to a contract.
347
00:20:24,000 --> 00:20:28,066
And I want to focus on an exhibit to a contract.
348
00:20:28,066 --> 00:20:32,383
And this is a document that is attached to the um contract
349
00:20:33,116 --> 00:20:37,066
that's viewed as sample documents.
350
00:20:37,066 --> 00:20:40,116
So there are documents that the parties intend to
351
00:20:40,133 --> 00:20:43,000
execute or deliver at some point in the future.
352
00:20:43,016 --> 00:20:46,133
And it could be that as planners,
353
00:20:46,133 --> 00:20:48,400
we require that the
354
00:20:49,016 --> 00:20:52,066
defined fees document is
355
00:20:52,066 --> 00:20:55,733
attached as an exhibit to the contract.
```

```
356
00:20:55,849 --> 00:20:58,900
Or if we I know there
357
00:20:58,916 --> 00:21:02,083
are some properties that will disclose their pricing list.
358
00:21:02,099 --> 00:21:04,366
I've been fortunate to work with some of them.
359
00:21:04,366 --> 00:21:07,599
That pricing list, even if it's 2024
360
00:21:07,616 --> 00:21:11,266
price list, is still attached to the contract as a
361
00:21:11,266 --> 00:21:15,333
benchmark as a point of reference for future year business.
362
00:21:15,650 --> 00:21:19,250
So that's another way of documenting and
363
00:21:19,250 --> 00:21:22,900
including is to ask and require for an exhibit
364
00:21:22,916 --> 00:21:26,150
to be attached to the main document.
365
00:21:26,150 --> 00:21:29,799
And a point of note there, it's
366
00:21:29,816 --> 00:21:33,049
an attachment is that if your exhibit is included, make
367
00:21:33,049 --> 00:21:36,516
sure you reference it in the body of the contract that exhibit A
368
```

```
00:21:37,066 --> 00:21:39,166
um has been included.
369
00:21:39,166 --> 00:21:43,833
So making sure that there are always, um, uh attached and connected.
370
00:21:43,849 --> 00:21:45,983
So and then
371
00:21:47,216 --> 00:21:49,216
okay.
372
00:21:49,216 --> 00:21:50,250
So I have one.
373
00:21:50,250 --> 00:21:52,066
I have so I know this is a long answer, but this is this is really you
374
00:21:52,066 --> 00:21:56,016
and really where. um so so we say we've done our
375
00:21:56,033 --> 00:21:59,566
very, very best and we we've tried to uncover as much as we can.
376
00:21:59,566 --> 00:22:02,566
There may always be some that
377
00:22:02,566 --> 00:22:04,966
are some fees that escape us or
378
00:22:05,566 --> 00:22:09,333
whatever. We want to look at including
379
00:22:09,349 --> 00:22:12,883
language in our contract that talks about no
380
00:22:12,900 --> 00:22:16,250
undisclosed fees.
```

```
381
00:22:16,750 --> 00:22:18,750
382
00:22:18,750 --> 00:22:21,716
I cannot and will not give legal language,
383
00:22:21,716 --> 00:22:25,733
but I can and how I've built my practice is I
384
00:22:25,733 --> 00:22:28,966
try to dissect language and what
385
00:22:28,966 --> 00:22:33,033
are the questions that I can ask to get to good language?
386
00:22:33,049 --> 00:22:36,099
And so you want the venue
387
00:22:36,116 --> 00:22:38,266
to recognize that
388
00:22:39,250 --> 00:22:42,900
they have disclosed
389
00:22:42,900 --> 00:22:46,733
in writing in the contract all fees,
390
00:22:46,733 --> 00:22:52,666
surcharges, penalties, administrative charges, etc., prior to contract
signing.
391
00:22:53,250 --> 00:22:56,450
So that's one element that you can be given the assurance that they
392
00:22:56,450 --> 00:23:00,216
have you've done your very best to um uh
```

```
393
00:23:00,233 --> 00:23:03,400
disclose known fees.
394
00:23:03,416 --> 00:23:07,733
And then you want um the supplier partner to
395
00:23:09,116 --> 00:23:12,116
offer in writing that no additional
396
00:23:12,116 --> 00:23:17,983
mandatory fees will be added without consent with the client.
397
00:23:18,000 --> 00:23:21,000
So that it's it's that they've disclosed as
398
00:23:21,000 --> 00:23:24,299
best they can, and then the client doesn't
399
00:23:24,299 --> 00:23:27,900
want any new mandatory fees added after contract signing.
400
00:23:27,900 --> 00:23:31,016
We're assigning for a piece of business at a certain point in time for
401
00:23:31,016 --> 00:23:33,716
a certain amount of revenue, etc.
402
00:23:33,716 --> 00:23:35,933
So we want that element reflected.
403
00:23:36,233 \longrightarrow 00:23:39,533
and then we also want to reinforce
404
00:23:39,533 --> 00:23:43,066
that if there are any undisclosed fees
405
00:23:43,066 --> 00:23:47,866
```

```
identified after the contract is executed,
406
00:23:47,866 --> 00:23:53,200
that they will be invalid and the client is not responsible for
payment of such fees.
407
00:23:53,750 --> 00:23:56,750
So it's kind of a three-hold approach
408
00:23:57,466 --> 00:24:00,166
to that one clause, if you will.
409
00:24:00,166 --> 00:24:03,216
But I think what I really
410
00:24:03,233 --> 00:24:06,533
want planners to know is that show that
411
00:24:06,533 --> 00:24:09,533
you know that you can ask for this language.
412
00:24:10,250 --> 00:24:13,433
putting showing that you are aware of that
413
00:24:13,433 --> 00:24:17,383
there are hidden fees that we're we're not, you know, being reactive.
414
00:24:17,400 --> 00:24:20,816
We are proactively approaching this discussion,
415
00:24:20,816 --> 00:24:24,466
and then having the supplier back it up in writing,
416
00:24:24,466 --> 00:24:28,366
that they have disclosed fees, that they will not,
417
00:24:28,366 --> 00:24:31,666
you know, the client's not required for new fees
```

```
418
00:24:32,033 --> 00:24:35,799
and that anything does not disclosed will be
419
00:24:35,816 --> 00:24:38,150
at the discretion of the.
420
00:24:38,150 --> 00:24:40,150
Wow.
421
00:24:47,633 --> 00:24:50,799
So what I heard was, build out your own list based
422
00:24:50,816 --> 00:24:53,983
on what people contributed here and you know from friends and
colleagues
423
00:24:54,000 \longrightarrow 00:24:57,349
of all the potential quote unquote hidden fe.
424
00:24:58,366 --> 00:25:01,900
And then no no to look for them in contracts
425
00:25:01,916 --> 00:25:05,333
and to look for contract language like additional charges or
426
00:25:05,333 --> 00:25:08,500
additional fees, so kind of generally taking responsibility.
427
00:25:08,516 --> 00:25:10,516
And then having that list
428
00:25:11,000 --> 00:25:14,450
requ including language about no disclose, no undisclosed
429
00:25:14,450 --> 00:25:20,016
fees, no additional fees being added after the signed contract.
```

```
430
00:25:20,033 --> 00:25:23,200
And the RP, that was an impressive one, too, about saying the
431
00:25:23,216 --> 00:25:26,450
RP will be considered incomplete if you haven't included
432
00:25:27,000 --> 00:25:29,000
a list of the defined fees.
433
00:25:29,000 --> 00:25:31,716
And that and that may like that may be
434
00:25:31,733 --> 00:25:36,349
unrealistic in some settings, but I think if we if we collectively
435
00:25:36,349 --> 00:25:39,766
and more proactively and more aggressively require
436
00:25:39,766 --> 00:25:44,316
these kinds of of practices, we'll move the needle.
437
00:25:44,333 --> 00:25:47,450
We have we have to change in order for
438
00:25:47,450 --> 00:25:50,566
us to get change. um and we as planners need
439
00:25:50,566 --> 00:25:52,716
to to make and move the needle.
440
00:25:53,033 --> 00:25:56,333
There was a really good question by Will there that I'd love to um if
441
00:25:56,333 --> 00:26:01,366
the event is three to five years away, have you had success in locking
in those prices that are that far out?
```

```
00:26:01,366 --> 00:26:04,599
WEll, yes and no.
443
00:26:04,616 --> 00:26:07,849
So success in attaching
444
00:26:07,849 --> 00:26:11,083
a current year price list
445
00:26:11,750 --> 00:26:14,816
and using that as the benchmark
446
00:26:14,816 --> 00:26:18,533
for future years so that um success
447
00:26:18,533 --> 00:26:21,833
in saying that it may be a percentage
448
00:26:21,833 --> 00:26:27,833
increase per year in some of those pricing things that might help.
449
00:26:28,250 --> 00:26:31,250
The other thing is, is that asking that at
450
00:26:31,250 --> 00:26:34,733
a certain point, so I know when I was actively planning,
451
00:26:35,250 --> 00:26:38,933
you know, the the journey started 18 months out for an association
conference,
452
00:26:38,933 --> 00:26:42,349
but we really honed in on that budget, you know, that nine,
453
00:26:42,349 --> 00:26:47,016
ten, 11 months out, and maybe building in an opportunity at that
point,
454
```

```
00:26:47,333 --> 00:26:49,333
I'm just going to use a quick example.
455
00:26:49,333 --> 00:26:52,116
If your event is on December 31st of a calendar
456
00:26:52,133 --> 00:26:55,900
year, then maybe you ask in
457
00:26:55,916 --> 00:26:59,216
contract that as of March 1, 202
458
00:27:00,750 --> 00:27:04,016
five, okay, let's use next year, that you, those
459
00:27:04,016 --> 00:27:09,166
priceless are disclosed and that you as the client are held to that
pricing.
460
00:27:09,166 --> 00:27:12,166
So it won't give you exactly what you're looking
461
00:27:12,166 --> 00:27:15,633
for, you know, locked in, but
462
00:27:15,650 --> 00:27:19,483
I I would say that, you know, um I use example of food and beverage.
463
00:27:19,500 --> 00:27:22,549
We know how dramatically that has changed and you'd
464
00:27:22,549 --> 00:27:27,700
find it really hard for a supplier partner to agree to um locked in
pricing.
465
00:27:27,716 --> 00:27:30,716
But what you can do and to help manage the budget would be
466
```

```
00:27:30,716 --> 00:27:33,883
to build in a date and time at which you agree
467
00:27:34,433 --> 00:27:37,483
the supplier partner offers you the pricing. and it's
468
00:27:37,500 --> 00:27:41,099
not I've seen some that say that, you know, the pricing as of the BEO.
469
00:27:41,099 --> 00:27:45,166
Well, folks, that's 30 days out sometimes three weeks out.
470
00:27:45,166 --> 00:27:48,933
That's not going to have a good impact on your on your budget.
471
00:27:48,950 --> 00:27:50,950
So so maybe that
472
00:27:50,950 --> 00:27:53,150
a little gold nugget in there for you will, I don't know.
473
00:27:53,150 --> 00:27:55,150
So, I hope.
474
00:27:55,150 --> 00:27:56,750
Great.
475
00:27:56,750 --> 00:27:58,500
So just a time for the hour crap.
476
00:27:58,799 --> 00:28:02,333
Yeah, yeah, we're we're getting we want to be able to send people away
on time.
477
00:28:02,333 --> 00:28:06,099
So, a quick answer, Heather, to an important question.
478
00:28:06,116 --> 00:28:10,183
```

```
You mentioned your certification earlier in um our conversation.
479
00:28:10,200 --> 00:28:13,916
So, you know, I'm assuming there are a ton of other undisclosed
480
00:28:13,916 --> 00:28:17,333
fees that the people here today and people watching the replay
481
00:28:17,816 --> 00:28:19,816
will be concerned about or want to know about.
482
00:28:19,816 --> 00:28:23,683
How can planners who want to avoid undisclosed fees?
483
00:28:23,700 --> 00:28:25,700
What can they do?
484
00:28:25,700 --> 00:28:26,349
What more can they do?
485
00:28:27,750 --> 00:28:30,766
Well, okay.
486
00:28:30,766 --> 00:28:33,333
The first is how can work?
487
00:28:33,349 --> 00:28:37,250
That's not my that's not my initial reaction.
488
00:28:38,750 --> 00:28:41,933
think it upon yourself to become a champion of not
489
00:28:41,933 --> 00:28:44,633
falling victim to any more undisclosed fees.
490
00:28:44,633 --> 00:28:49,250
Um, you know, and and one of the ways is here here's just a simple
thing.
```

```
491
00:28:49,250 --> 00:28:54,099
Go back and relisten to this recording and review the LedIn comments
that are here.
492
00:28:54,116 --> 00:28:56,116
There's been some fantastic
493
00:28:56,116 --> 00:28:59,266
examples and you can build your
494
00:28:59,266 --> 00:29:03,466
own disclosed or defined fee checklist
495
00:29:03,466 --> 00:29:06,466
and use that in every negotiation.
496
00:29:06,466 --> 00:29:09,883
You can build that uh checklist
497
00:29:09,900 --> 00:29:14,033
really robustly by paying attention to posts of your peers in
498
00:29:14,033 --> 00:29:17,200
the slack channels, et cetera. um Every time a new one
499
00:29:17,216 --> 00:29:20,266
pops up, pop it into your own document.
500
00:29:20,566 --> 00:29:23,566
And then I will say if you don't have
501
00:29:23,566 --> 00:29:26,983
the bandwidth, if you don't have the capacity or actually
502
00:29:27,000 --> 00:29:30,650
the interest in forensically, and that's the keyword,
```

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503
00:29:30,650 --> 00:29:34,716
forensically digging into event contracts, I'd love to have a
discussion
504
00:29:34,733 --> 00:29:37,900
with you because it's my total jam, and we do
505
00:29:37,916 --> 00:29:40,133
offer a certification program that
506
00:29:40,500 --> 00:29:43,916
will, we hope, become the number one resource
507
00:29:43,916 --> 00:29:48,116
to help planners achieve the strategic
508
00:29:48,116 --> 00:29:52,316
and effective and forensically negotiated event contract.
509
00:29:52,316 --> 00:29:55,183
So it's Heather at plannerpotect.ca.
510
00:29:55,200 --> 00:29:57,200
Pretty simple.
511
00:29:57,200 --> 00:29:58,333
Love it.
512
00:29:58,333 \longrightarrow 00:30:01,733
And your focus, which I really appreciate you started off the bat with
it too, is fair and balanced.
513
00:30:01,733 --> 00:30:06,833
So it's not about any either side getting more for themselves than
they deserve.
514
00:30:06,833 --> 00:30:08,833
It's about fair balanced.
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515
00:30:08,833 --> 00:30:10,033
Great.
516
00:30:10,033 --> 00:30:10,900
Well, I want to be respectful of people's time.
517
00:30:11,500 --> 00:30:13,500
Thank you, Heather.
518
00:30:13,500 --> 00:30:14,799
I'll thank you to wrap up.
519
00:30:14,816 --> 00:30:16,816
Awesome.
520
00:30:16,816 --> 00:30:18,716
So thanks for being here with me and thank you for keeping me on track
and uh
521
00:30:18,716 --> 00:30:22,066
I really appreciate that and I'm so proud to have you on my team.
522
00:30:22,066 --> 00:30:25,299
Our next episode is Wednesday, January 15th at 2:30
523
00:30:25,316 \longrightarrow 00:30:30,416
PM Eastern. and the topic next month is case studies enforce measure.
524
00:30:30,416 \longrightarrow 00:30:33,533
So if you thought it was relevant only to hurricanes
525
00:30:33,533 --> 00:30:36,883
and global pandemics, think again, um I want
526
00:30:36,900 --> 00:30:41,700
to discuss two real life scenarios that didn't involve COVID
```

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527
00:30:42,000 --> 00:30:45,466
and how um I was able to carefully negotiate

528
00:30:45,466 --> 00:30:50,016
language and work with clients to protect their events and their budgets.
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E 20